DEPARTMENT OF THE ARM's

U.S. Army Corps of Engineers WASHINGTON, D.C. 20314-1000



2 0: DEC 1996

MEMORANDUM FOR COMMANDERS, ALL MAJOR SUBORDINATE COMMANDS, DISTRICT COMMANDS, FIELD OPERATING ACTIVITIES, AND LABORATORIES; ATTN: DIRECTORS/CHIEFS OF CONTRACTING

SUBJECT: PARC (Principal Assistant Responsible for Contracting) Instruction 96-9, Information Technology (IT) and National Security System (NSS) IT Acquisition Oversight Policy

1. References:

- a. PARC Instruction Letter 96-2, CEPR-A, 1 Apr 96.
- b. PARC Instruction Letter 95-8, CEPR-O, 25 Aug 95 (Encl 1).
- c. Memorandum, ASD(C3I), 6 Aug 96, subject: Information Technology (IT) and National Security System (NSS) IT Acquisition Oversight (Encl 2).
- d. Memorandum, SAIS-C4A, 23 Aug 96, subject: Information Technology (IT) and National Security System (NSS) IT Acquisition Oversight Policy (Encl 3).
- 2. This PARC Instruction Letter supersedes ref a, and provides interim policy for the Information Technology Management Reform Act of 1996 (recently renamed the Clinger-Cohen Act), effective 8 Aug 96. All Directors and Chiefs of Contracting need to receive Information Management Certification authorizing a contracting office to solicit and procure information technology resources in every case, regardless of cost.
- 3. This Instruction has been coordinated with CEIM and the Office of Chief Counsel, HQUSACE. Addressees shall ensure distribution of this PARC Instruction to local Information Management Offices and Offices of Counsel. Action Officer for this matter is Mr. John Schell, 202-761-1504.

FOR THE COMMANDER:

3 Encls

CF:

CEIM-L

CECC-T

CEDB-ZA

But A Mill (THOMAS J. QUIGLEY

Colonel, Corps of Engineers

Acting Principal Assistant
Responsible for Contracting

DEPARTMENT OF THE ARMY



U.S. Army Corps of Engineers WASHINGTON, D.C. 20314-1000

REPLY TO ATTENTION OF:

CEPR-0

25 August 1995

MEMORANDUM FOR COMMANDER, MAJOR SUBORDINATE COMMAND, DISTRICT
COMMANDS, FIELD OPERATING ACTIVITIES AND
LABORATORIES, ATTN: DIRECTORS AND CHIEFS OF
CONTRACTING

SUBJECT: PARC Instruction 95-8, Guidelines for Issuance of Contracting Officer Warrants

- 1. Reference, Memo, CEPR-Z/CEMP-C, dated 4 August 1995, Subject: Fulfillment Procedures for Mandatory Courses.
- 2. Recently, several requests have been made to my office regarding unlimited contracting authority for individuals at the GS 11 grade level. I fully support the appointment of these individuals as Contracting Officers; however, I do not endorse the concept of granting unlimited warrants to individuals below the GS 12 grade level. Therefore, effective immediately, the following guidelines will be utilized for appointment of Contracting Officers within the U.S. Army Corps of Engineers.
- a. GS/GM 13-15 Level III certified may be issued an unlimited warrant.
- b. GS 12 Level II certified and performing as a Director of Contracting may be issued an unlimited warrant. However, if the individual is a GS 12 and is not performing as a Director of Contracting the warrant authority may be limited up to \$10 million.
- c. GS 11 Level II certified whose immediate supervisor is a GS/GM 13 may be issued a warrant with authority up to \$10 million. However, if the supervisor is not a GS 13, the warrant may be limited up to \$1 million.
- d. GS 9 Level II certified may be issued a warrant up to \$500K. This is contingent upon experience and written justification provided by the Director/Chief of Contracting.
- 3. Many of you have expressed concerns with having the flexibility to send your contracting officers to other Divisions or Districts to temporarily fill vacancies and during

ENCL 1

CEPR-O (715)

SUBJECT: PARC Instruction 95-8, Guidelines for Issuance of Contracting Officer Warrants

emergencies. In order to accommodate this need and meet the requirements of the Defense Acquisition Workforce Improvement Act (DAWIA), all warrants will still be in effect for TDY assignments and during emergencies both within/outside of an individual's current Division. When an individual is permanently assigned to a new Division or District the previous warrant must be terminated and a new one issued for the new assignment.

- 4. Requests for the appointment of emergency contracting officers will be processed without delay. In today's environment with rapid communication options available, the appointment of contracting officers may be exercised expeditiously if the need is warranted. I recommend that request packages be prepared ahead of time for individuals designated as emergency contracting officers. All packages must be forwarded to my office for review and approval. The actual warrant will not be issued until this office is notified that an emergency is in effect and the warrant is needed.
- 5. All requests for warrants (initial, change in authority, and emergency) must meet the requirements as delineated in DAWIA. Individuals who have not been certified and were holding warrants on 1 October 1993 may continue to hold their warrants; however, the warrant authority may not be increased until all DAWIA requirements have been met.
- 6. The following authority will be granted, upon request, for Federal Information Processing (FIP) Resources without having completed the Information Technology Contracting (CON 241) course:
 - a. 1102 and 1105 series up to \$25,000
 - b. Operations Project Managers up to \$2,500

Authority to obligate the Government beyond the above stated thresholds will require an individual to complete CON 241 or process a DD 2518, Fulfillment of DoD Mandatory Training Requirements. When processing a DD 2518, the Directors of Contracting shall establish a system that will maintain the integrity of the verification process by ensuring the individual has obtained the education, knowledge and experience, prior to approving the DD 2518. Please refer to the referenced memorandum for further information.

CEPR-O (715)

SUBJECT: PARC Instruction 95-8, Guidelines for Issuance of Contracting Officer Warrants

- 7. In special cases exceptions to these guidelines may be granted on a case-by-case basis. A written justification must be submitted to this office for disposition.
- 8. My point of contact for this action is Ms. Teresa Wright-Johnson, (202) 761-5451.

FOR THE COMMANDER:

76 Lock Fools
KENNETH J. LOEHR

Principal Assistant Responsible

for Contracting

Copy Furnished:

CEDB, ATTN: Ms. Diane Sisson

CEIG, ATTN: Mr. Craig Johnson/Ms. Shelby Harvey

CECPW-FM, ATTN: Mr. Michael Organek

CEMP-CP, ATTN: Mark Grammer



ASSISTANT SECRETARY OF DEFENSE 6000 DEFENSE PENTAGON WASHINGTON, DC 20301-6000

August 6, 1996



COMMAND, CONTROL.
COMMUNICATIONS, AND
INTELLIGENCE

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES
DIRECTOR, JOINT STAFF

SUBJECT: Information Technology (IT) and National Security System (NSS) IT Acquisition Oversight

The purpose of this memorandum is to issue interim policy for oversight of Information Technology (IT) and National Security System (NSS) IT acquisitions during the implementation of the Information Technology Management Reform Act (ITMRA) of 1996, P.L. 104-106, as directed by Executive Order signed July 16, 1996. The provisions of the ITMRA of 1996 and this interim policy become effective August 8, 1996.

Delegations of Procurement Authority (DPA) are no longer required. In addition, Nunn-Warner acquisitions shall be managed as National Security Systems. Public Law 104-52, Section 629 still requires the use of FTS2000 for telecommunications, unless a waiver is granted by the Administrator of GSA. During the implementation of ITMRA my Deputy Assistant Secretary of Defense (C3I Acquisition) (DASD(C3IA)) will review IT and NSS IT acquisitions in accordance with the attached interim procedures.

During the implementation of ITMRA, DoD Components (less Army, Navy, and Air Force) must still comply with the conditions of DPAs for contracts that were awarded prior to August 8, 1996. However, reporting and briefing requirements to GSA that were a condition of a DPA have been cancelled by GSA. Periodic reports to DASD(C3IA) are also cancelled. Components shall instead use the streamlined reporting procedures and format contained in the attachment.

This interim policy will remain in effect until permanent guidance is issued by this office. Permanent guidance is under development by the Execution and Evaluation Working Level Integrated Process Team and will be disseminated when the DoD Capital Planning and Investment Process, which will implement ITMRA, has been defined. However, it is our intent to



incrementally implement elements of the permanent guidance as they are established, coordinated and approved.

Please direct any questions regarding this policy to my action officer, Mr. Ray Boyd, at (703) 681-3169, email address ray.boyd@osd.pentagon.mil.

Emmett Pa:

and was a figure of the first of

· Attachment

INTERIM PROCEDURES FOR OVERSIGHT OF DOD COMPONENTS
INFORMATION TECHNOLOGY (IT) AND NATIONAL SECURITY SYSTEM (NSS)
IT ACQUISITIONS

A. BACKGROUND

On February 10, 1996, the President signed the National Defense Authorization Act for Fiscal Year 1996. The provisions contained in Division E of the Act, Information Technology Management Reform Act (ITMRA) of 1996, become effective August 8, 1996.

On March 14, 1996, the Deputy Secretary of Defense (DepSecDef) designated the Assistant Secretary of Defense for Command, Control, Communications, and Intelligence (ASD(C3I)) as the Chief Information Officer (CIO) of the Department of Defense. The CIO DoD was directed by the DepSecDef to lead a joint DoD effort that would present for his approval within 150 days, coordinated procedures that implement the management requirements of the ITMRA.

On July 24, 1996, the General Services Administration's (GSA) Deputy Associate Administrator for Information announced the abolishment of the Federal Information Resources Management Regulation (FIRMR) effective August 7, 1996 (midnight).

This memorandum supersedes the following policy memorandums as of August 8, 1996: ASD(C3I) Policy Memorandum, dated September 15, 1995, Subject: Delegation of Procurement Authority for Federal Information Processing (FIP) Resources; ASD(C3I) Policy Memorandum, dated July 24, 1992, Subject: Oversight of Department of Defense (DoD) Federal Information Processing (FIP) Resources Acquisition Contracts; and ASD(C3I) Policy Memorandum, dated January 10, 1995, Subject: Oversight of Department of Defense (DoD) Nunn-Warner Exempted Federal Information Processing (FIP) Resource Acquisition.

Interim procedures contained in this policy are effective August 8, 1996.

B. APPLICABILITY

These procedures apply to the Office of the Secretary of Defense (OSD), the Military Departments, the Chairman of the Joint Chiefs of Staff, the Unified Combatant Commands, the Defense Agencies, and DoD Field Activities (hereafter referred to collectively as "DoD Components").

C. DEFINITIONS

- 1. EXECUTIVE AGENCY: Department of Defense, Department of Army, Department of Navy, and Department of Air Force.
- 2. INFORMATION TECHNOLOGY (IT): (a) the term 'information technology', with respect to an Executive Agency means any equipment or interconnected system or subsystem of equipment, that is used in the automatic acquisition, storage, manipulation, management, movement, control, display, switching, interchange, transmission, or reception of data or information by the Executive Agency. For purposes of the preceding sentence, equipment is used by an Executive Agency if the equipment is used by the Executive Agency directly or is used by a contractor under a contract with the Executive Agency which (1) requires the use of such equipment, or (2) requires the use, to a significant extent, of such equipment in the performance of a service or the furnishing of a product.
- (b) 'information technology' includes computers, ancillary equipment, software, firmware and similar procedures, services (including support services), and related resources.
- (c) notwithstanding subparagraphs (A) and (B), the term 'information technology' does not include any equipment that is acquired by a Federal contractor incidental to a Federal contract.
- 3. <u>INFORMATION SYSTEM</u>: a combination of elements that shall function together to produce the capabilities required to fulfill a mission need, including hardware, ancillary equipment, software or any combination thereof, but excluding construction or other improvements to real property.
- 4. NATIONAL SECURITY SYSTEM IT: any information technology in support of telecommunications or information systems operated by the United States Government, the function, operation, or use of which-
 - (a) involves intelligence activities;
- (b) involves cryptologic activities related to national security;
 - (c) involves command and control of military forces;
 - (d) involves equipment that is an integral part of a weapon or weapons system; or

(e) is critical to the direct fulfillment of military or intelligence missions.

National Security System does not include a system that is to be used for routine administrative and business applications (including payroll, finance, logistics, and personnel management applications).

- 5. <u>INFORMATION TECHNOLOGY COST</u>: the total estimated information technology resources costs for contract base year and all option years.
- 6. TECHNICAL ARCHITECTURE FRAMEWORK for INFORMATION MANAGEMENT (TAFIM): identifies information technology standards that promote interoperability, portability and scalability.
- 7. JOINT TECHNICAL ARCHITECTURE (JTA): identifies a common set of mandatory information technology standards and guidelines to be used in all new and upgraded Command, Control, Communications, and Intelligence (C4I) NSS IT.

D. PROCEDURES

- 1. DoD Components shall:
- (a) submit a transmittal memorandum, along with information required by Appendix A to the Deputy Assistant Secretary of Defense (C3I Acquisition) (DASD(C3IA)). The memorandum shall: (1) include the name and phone number of the primary point of contact for the proposed acquisition; and (2) be signed by the Component's Chief Information Officer (CIO), or by an individual who has been authorized by the CIO to submit the acquisition.
- (b) submit the information required by Appendix A. If Appendix A is submitted on a diskette or by electronic means (email), the information must be in WordPerfect 5.1, Microsoft WORD 6.0, or an ASCII file.
- (c) provide to DASD(C3IA) information required by Appendix A for IT acquisitions at least 45 calendar days prior to release of a solicitation. DoD Components may not release the solicitation until after the 45 calendar day period, unless mutually agreed upon by DASD(C3IA) and the Component's CIO or by an individual authorized by the CIO. The Army, Navy, and Air Force shall provide this information for IT acquisitions with a total IT cost of \$120 million dollars or more. DoD Components (except the Army, Navy, and Air Force) shall submit this information for IT acquisitions having a total IT cost of \$25

million dollars or more for competitive acquisitions and \$2.5 million or more for noncompetitive (sole source/specific make and model). Following the release of the solicitation, reports of substantive actions/issues shall be provided in accordance with subparagraph 1(e) below.

- (d) provide to DASD(C3IA) information (using the format at Appendix A) for NSS IT acquisitions at least 45 calendar days prior to release of the solicitation. DoD Components may not release the solicitation until after the 45 calendar day period, unless mutually agreed upon by DASD(C3IA) and the Component's CIO or by an individual authorized by the CIO. DoD Components shall submit this information for NSS IT acquisitions: (1) with a total IT cost of \$120 million dollars or more; (2) those that have an IT cost of \$30 million or more in a single year; or (3) that are designated as being special interest by the ASD(C3I). Following the release of the solicitation, reports of substantive actions/issues shall be provided in accordance with subparagraph 1(e) below.
- (e) provide reports, as required, using format at Appendix B. Since oversight is a continuous process, substantive actions/issues concerning these acquisitions are to be reported as they occur. Submit an email with attached report or fax the report to DASD(C3IA). Listed below are examples of substantive actions/issues, but is not all inclusive:
 - (1) Protest to GAO, Courts, Agency and disputes under the Contract Disputes Act
 - (2) Increase in total cost (20% or more)
 - (3) Contract Award
 - (4) Milestone schedule slippage (one FY quarter)
 - (5) Technical change in scope
 - (6) Congressional Inquiry
 - (7) Change in Acquisition Strategy
- (f) coordinate their long-haul telecommunications requirements with DISA, Deputy Director for Operations (D3), Attn: Customer Support and Operational Requirements (D31), prior to submitting Appendix A to DASD(C3IA).
 - (g) keep on file documentation required by Federal and/or DoD policies and regulations for this acquisition.

- 2. The Office of DASD(C3IA) will:
- (a) record the date the acquisition information was received, and notify the DoD Component by email or fax.
- (b) review the acquisition information and provide feedback to the DoD Component if there are questions/concerns regarding the IT or NSS IT acquisition. If no feedback is provided, the DoD Component is free to continue with the release of the solicitation. However, ASD(C3I) may delay a solicitation, if needed, until all parties are satisfied.

gaga katha haifadh ghgan dha bha an gu an an thugan an an ann an heireach agus an an heirigeach an an an bhair

INFORMATION TECHNOLOGY/NATIONAL SECURITY SYSTEM IT ACQUISITION PAPER

1. Agency Information.

- a. Provide agency name, address, and location where the Information Technology (IT) resources will be installed or services will be performed.
- b. Provide the name, position title, organizational identity, and telephone number of the program/project manager, technical manager, and contracting officer assigned to the acquisition.
- c. When the total IT cost of the acquisition is \$50 million or more (\$120 million or more for Army, Navy, and Air Force), provide the following information for each official identified in b. above:
- (1) Previous experience in IT acquisitions of similar size and scope.
- (2) Responsibilities, scope of authority, and reporting structure with respect to the acquisition.
- (3) Whether assignment to the acquisition is full or part-time and, if part-time, the nature of other responsibilities.

2. Program/Project title and description.

- a. Check one: IT Acquisition ___ NSS_IT Acquisition ___
- b. Provide the program/project title and a brief but specific description of the primary agency programs that the IT resources will support, and how they support the Component's mission/goals.
- 3. Current support. Provide a brief but specific description of the current IT resources supporting these programs.
- 4. IT resources to be acquired. Provide a brief but specific description of the IT resources to be acquired during the contract life.

- 5. Acquisition Strategy.
 - a. Proposed solicitation issue date (month/year):
 - b. Estimated award date (month/year):
- c. Competitive/Noncompetitive (sole source or specific make and model):

If noncompetitive, date "Justification and Approval for Other than Full and Open Competition" approved:

- d. Contract life (include base period and all optional periods):
 - e. Contract type:
 - f. List of users (e.g., DoD-wide):
- 6. IT Resource Cost. The total contract cost (for all years) should correspond to the planned contract life.

Estimated Contract Cost

IT Resource

- -IT Equipment
- -IT Software
- -IT Services
- -IT Support Services

Total IT Resources
Total Other Than IT Resources
Total Contract Cost

- 7. Risk Management. Identify and assess the risks associated with the acquisition (low, moderate, high). Assessment of risks should address, as appropriate, areas such as: project size and scope, project longevity, technical configurations, unusual security requirements, special project management skills, software complexity, system integration requirements, and existing technical and management expertise.
- 8. Architectural Compliance. Provide a brief statement that this acquisition conforms to the technical architecture as defined in the Technical Architecture Framework for Information Management (TAFIM), or the Joint Technical Architecture (JTA) for Command, Control, Communications, Computers and Intelligence (C4I) systems and the IT that directly supports them.

INFORMATION TECHNOLOGY (IT) / NATIONAL SECURITY SYSTEM (NSS) IT ACQUISITION STATUS REPORT FORMAT

REPORT DATE: Enter report date.

I.	TYPE	o£	REPO	RT:

 Contract	Award	S	ubstantive	Actions/	Issues

II. TITLE: (Enter title of IT/NSS IT Acquisition)

III. CONTRACT INFORMATION

- A. <u>Contractor/Award Date/Contract Duration</u>: Enter contractor's name, award date, and contract duration, e.g., 2 year base and 3 1-year options.
- B. Total Estimated Contract Value: Enter estimated contract dollar value to include all possible options.
- C. Contract Type and Scope of use: Enter type and scope of contract, e.g., FFP/IDIQ/DoD and civil agencies.
- IV. <u>Substantive Actions/Issues</u> (refer to Interim IT and NSS IT Procedures, para D.1(e)): Enter a synopsis of the substantive actions/issues.
- V. <u>Program/Project Manager's Assessment</u>: Enter a one or two paragraph synopsis of the assessment of the program/project (unsatisfactory, marginal, satisfactory).

en kalang ketanggalan menganggalan di penggalanggalan penggalanggalanggalan penggalanggalan penggalanggalan pe Panggalanggalanggalanggalanggalanggalanggalanggalanggalanggalanggalanggalanggalanggalanggalanggalanggalanggal

aya kanada Marka kanada kaya garan karan da kasan da kabasa kanada kanada kanada karan karan kanada kanada kan

and the contract of the contra



DEPARTMENT OF THE ARMY OFFICE OF THE SECRETARY OF THE ARMY 107 ARMY PENTAGON WASHINGTON DC 20310-0107



2 3 AUG 1996

SAIS-C4A

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Information Technology (IT) and National Security System (NSS) IT Acquisition Oversight Policy

1. References:

- a. Office of the Director for Information Systems for Command, Control, Communications, and Computers (DISC4) policy memorandum, 9 August 1995, Titled: Delegation of Authority to Contract for Federal Information Processing (FIP) Resources.
 - b. AR 25-3, Army Life Cycle Management of Information Systems.
- c. DISC4, SAIS-IDP memorandum, 7 December 1992, Subject: Letter of Instruction (LOI) for Conduct of Major Automated Information Systems (AIS) Reviews.
- d. DISC4, SAIS-AE memorandum, 28 July 1995, Subject: Decision Memorandum, Changes to the Army MAISRC Process and LOI.
 - e. DoDD 5000.1, 15 March 1996, Defense Acquisition
- f. DoD 5000.2-R, 15 March 1996, Mandatory Procedures for Major Defense Acquisition Programs (MDAPs) and Major Automated Information System (MAIS) Acquisition Programs
- 2. Attached is a copy of the Department of Defense (DoD) IT/NSS policy which provides an interim process for compliance with the Information Technology Management Reform Act (ITMRA) of 1996.
- 3. U.S. Army implementation of this policy is effective 8 August 1996 and will remain in effect until further notice. I direct that reports, consistent with the requirements of the attached DoD IT/NSS policy, be submitted to the Deputy Assistant Secretary of Defense for C3I Acquisition (DASD(C3IA)), through the Office of the Director of Information Systems for Command, Control, Communications, and Computers (ODISC4), SAIS-C4A.

ENCL 3

SAIS-C4A

SUBJECT: Information Technology (IT) and National Security System (NSS) IT Acquisition Oversight Policy

- 4. Responsibilities for compliance with the reporting procedures contained in the attached policy memorandum are:
- a. The ODISC4, SAIS-C4A, will function as the Army management control point interfacing with DASD(C3IA) for purposes of this policy.
- b. Program Executive Officers (PEOs), and/or Program, Project, and Product Managers (PMs), in coordination with appropriate contracting offices will forward the initial reports directly to Headquarters, Department of the Army, 107 Army Pentagon, ATTN: SAIS-C4A, Washington, DC 20310-0107, to arrive at least 50 calendar days prior to the release of a solicitation. Substantive issues are to be reported as they occur.
- c. Deputy Chiefs of Staff for Information Management (DCSIM) and Director of Information Management (DOIM) offices will provide necessary support in classifying the IT acquisition as National Security System (NSS) assets, or not, in accordance with the definitions provided in the attached policy memorandum.
- 5. Limitations and conditions in delegations of procurement authority (DPAs) issued by the General Service Administration prior to 8 August 1996 will remain in effect unless modified or terminated by the appropriate authority. The appropriate authority within the Department of the Army will be the contracting officer.
- 6. Reference a is canceled, effective immediately. However, compliance with GSA Federal Telecommunications System (FTS) programs and contracts is still required, as stated in the second paragraph of the attachment.
- 7. Compliance with the provisions of references b through f will remain in effect until further notice.
- 8. SAIS-C4A point of contact is Mr. Robert Fortunato, 703-697-1517, DSN 227-1517, Fax 703-697-1627, DSN 227-1627, and E-Mail: robert.p.fortunato@pentagon-1dms2.army.mil.

STTO T. GUENTHER Lieutenant General, GS

Director

SAIS-C4A

SUBJECT: Information Technology (IT) and National Security System (NSS) IT Acquisition Oversight Policy

DISTRIBUTION:

ASSISTANT SECRETARY OF THE ARMY (CIVIL WORKS)

ASSISTANT SECRETARY OF THE ARMY (FINANCIAL MANAGEMENT AND COMPTROLLER), ATTN: SAFM/SAFM-FAZ-A/SAFM-BU/SAFM-CA

ASSISTANT SECRETARY OF THE ARMY (INSTALLATIONS, LOGISTICS AND ENVIRONMENT)

ASSISTANT SECRETARY OF THE ARMY (MANPOWER AND RESERVE AFFAIRS)

ASSISTANT SECRETARY OF THE ARMY (RESEARCH, DEVELOPMENT AND

ACQUISITION), ATTN: SARD-ZA/SARD-ZB/SARD-ZT/SARD-ZP/SARD-ZS/SARD-ZR/SARD-MS/SARD-ZCSSARD-ZCA/SARD-ZAC

DEPUTY GENERAL COUNSEL (ACQUISITION)

ADMINISTRATIVE ASSISTANT, ATTN: SAAA/JDSS-W

DIRECTOR OF THE ARMY STAFF, ATTN: DACS-ZD/DACS-DMP

DIRECTOR OF PROGRAM ANALYSIS AND EVALUATION

DEPUTY CHIEF OF STAFF FOR OPERATIONS AND PLANS, ATTN: DAMO-FDZ

DEPUTY CHIEF OF STAFF FOR PERSONNEL, ATTN: DAPE-CP/DAPE-MP/DAPE-MB

DEPUTY CHIEF OF STAFF FOR LOGISTICS

DEPUTY CHIEF OF STAFF FOR INTELLIGENCE

→ CHIEF OF ENGINEERS

THE SURGEON GENERAL

JUDGE ADVOCATE GENERAL

THE ARMY INSPECTOR GENERAL

COMMANDERS:

- U.S. ARMY TRAINING AND DOCTRINE COMMAND, ATTN: ATCD-ZA/ATCD-RM
- U.S. ARMY MATERIEL COMMAND, ATTN: AMCCG/AMCDG/AMCAM/AMCRD/AMCRM/AMCAQ/AMCICP
- U.S. ARMY INFORMATION SYSTEMS COMMAND, ATTN: ASCG/ASGS
- U.S. ARMY INTELLIGENCE AND SECURITY COMMAND
 - U.S. ARMY MILITARY TRAFFIC MANAGEMENT COMMAND
- U.S. ARMY CRIMINAL INVESTIGATION COMMAND
 - U.S. ARMY HEALTH SERVICES COMMAND
 - U.S. ARMY MILITARY DISTRICT WASHINGTON
 - U.S. ARMY OPERATIONAL TEST AND EVALUATION COMMAND
 - U.S. ARMY SAFETY CENTER, ATTN: CSSC-SE
 - U.S. ARMY AVIATION AND TROOP COMMAND
 - U.S. ARMY COMMUNICATIONS-ELECTRONICS COMMAND
 - U.S. ARMY MISSILE COMMAND

SAIS-C4A

SUBJECT: Information Technology (IT) and National Security System (NSS) IT Acquisition Oversight Policy

DISTPLIBUTION (CON'T)

- U.S. ARMY TANK AUTOMOTIVE COMMAND
- U.S. ARMY CHEMICAL AND BIOLOGICAL DEFENSE COMMAND
- U.S. ARMY TEST AND EVALUATION COMMAND
- U.S. ARMY SIMULATION, TRAINING AND INSTRUMENTATION COMMAND

PROGRAM EXECUTIVE OFFICER

AVIATION

ARMORED SYSTEMS MODERNIZATION

COMMAND AND CONTROL SYSTEMS

COMMUNICATIONS SYSTEMS

FIELD ARTILLERY SYSTEMS

INTELLIGENCE AND ELECTRONIC WARFARE

STANDARD ARMY MANAGEMENT INFORMATION SYSTEMS

TACTICAL MISSILES

TACTICAL WHEELED VEHICLES

MISSILE DEFENSE

JOINT PROGRAM OFFICE, BIOLOGICAL DEFENSE

DIRECTOR, ARMY ACQUISITION EXECUTIVE SUPPORT AGENCY DIRECTOR, ARMY RESEARCH LABORATORY

kan sekan 1990, dan bermana bermana berman berm

un elemente de la companya de la co La companya de la co